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**To: The Executive Mayor
City of Johannesburg
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**Date: 30 April 2015
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Dear Sir

**CITY OF JOHANNESBURG: 2011/16 INTEGRATED DEVELOPMENT PLAN:
DRAFT 2015/16 REVIEW**

We represent the following company and organisations:

- iProp Limited (iProp) (www.iprop.co.za) the owner, investor and developer of extensive areas of centrally located land in Johannesburg;
- SOJO Business and Tourism (SOJO) (www.sojo.co.za) a non-profit organisation established in the south of Johannesburg to promote tourism and related business in recognition of the many economic opportunities that exist in the natural and man made tourism, recreation, and sporting facilities located in the south of Johannesburg and Soweto; and
- KlipSA (Klipriviersberg Sustainability Association) (www.klipsa.org.za) a community-based voluntary association and registered Non-Profit Organisation established to protect, promote and enhance the value of the natural assets in the southern areas of Johannesburg through appropriate sustainable social and economic development.

We trust that this submission will be of value and contribute to the appropriate allocation of resources to support the long-term sustainable and transformational development and management of Johannesburg. We welcome the opportunity to discuss any of these proposals and submissions with representatives of your Council.

We wish to thank you for the opportunity to participate and be involved in the development and preparation of the Joburg Integrated Development Plan 2015/16 (IDP). This submission will initially contain general comments regarding the Draft IDP 2015/16 Review particularly about following through on previous submissions, updating on projects and initiatives and making proposals for



consideration and inclusion. This is followed by more detailed comments and suggestions on various components of the Draft IDP document.

The major initiatives and programmes of SOJO, KlipSA and iProp are set out in Annexure A attached. This is an update of the submission to the Group Strategy, Policy Coordination and Relations (GSPCR) team in January 2015 as a contribution for consideration in the current IDP review.

1. Communication and Development

- 1.1. We are very pleased and supportive that the City is recognising "communications and development" as a "game changer" to strengthen collaboration and partnerships with the community to produce positive outcomes for the city.
- 1.2. We have previously noted our support for the principles of the Community Based Planning (CBP) approach that had been established to take cognizance of the particular requirements of local communities, support meaningful participation of active citizens, encourage private initiatives and proactively build on the strengths and opportunities of areas.
- 1.3. However, we have to place on record that we are greatly disappointed and disillusioned by the lack of opportunity and recognition as "active citizens" in participating and contributing meaningful projects and initiatives and their incorporation into the City's planning. This is despite persistent approaches to politicians and officials, submissions and presentations, requests for meetings and making ourselves willing and available to discuss the opportunities and establish community based partnerships for realising spatial, social and economic transformation for the city.
- 1.4. We again submit that our previous and this submission and contribution is in line with realising the outcomes desired by the City from the CBP approach and will address appropriate spatial, social and economic development driven by environmental and biodiversity value through active citizenry.
- 1.5. We would strongly recommend that the City seriously review its citizen participation and engagement processes to be able to achieve a "ramp-up of our communications and citizen engagement methods" (IDP review, page 23).
- 1.6. We would like to suggest that the City learns and adopts improved public participation best practice that is readily available from an immense amount of research and development to ensure stakeholders are recognised and properly considered and included in planning and development processes.
- 1.7. Furthermore, in this regard, we propose the following:
 - Establishment of regional or sub regional citizen-based development partnerships for the City to engage with community based organisations, residents associations, business and industry organisations;
 - These partnership structures should be established in July and meet frequently and regularly to discuss developmental needs and requirements, projects and programs, social and services infrastructure and service delivery issues emanating from the communities and from the City;
 - The agenda and institutional arrangements should be based on the cluster structure used for managing intergovernmental relations focusing on good governance, economic growth, sustainable services and human and social development;
 - Through regular and timeous engagements the partnerships can be used to prepare strategic priorities for feeding into future IDP and budget reviews as well as addressing operational issues and matters.



- 1.8. We understand there is such a partnership for the Inner City driving the Inner City Roadmap. In the past, and contained in our submissions, we have been party to the preparation of a framework for such an interface structure to be established for Region F outside the Inner City - what we understand to also be known as Region F2. In 2012 Cllr Ross Greeff signed an agreement based on the work done previously for the establishment of the framework for the interface structure.
- 1.9. We propose that the Region F2 Interface Forum is established as a matter of urgency to address service delivery and developmental priorities and needs for the southern areas of Johannesburg. We request that support and resources to be allocated by the City for proceeding with this initiative to ensure focused and effective delivery of services and facilities and the realisation of transformational and developmental projects and initiatives.
- 1.10. We contend that establishment of the regional or sub-regional development partnerships, particularly the Region F2 Interface Forum, would achieve the objectives of the "Communication development" roof of the "Final Push House" to "ramp-up ... communication and citizen engagement methods ... [and] strengthen community partnerships to produce positive outcomes" (IDP review, page 23)

2. Previous measures to build a collaborative partnership with the City

- 2.1. An outcome from the meeting with the Executive Mayor on 26 November 2013 was the establishment of a task team of Members of the Mayoral Committee and senior officials under the leadership of Cllr Roslynn Greeff to identify and initiate projects. At the first meeting held on 18 March 2014 the following were identified as requirements:
 - The proposals for the establishment of the Agritropolis and associated initiatives and programmes should be aligned with the City's Spatial Development Framework;
 - The proposals for the establishment and development of an intensive urban agriculture in the area should align with the City's Food Resilience Framework;
 - The proposals for the protection, promotion and enhancement of the value of the natural environment and biodiversity should align with the City's Bio Regional Plan and associated conservation initiatives;
 - The initiative for establishing a formal interface between the City and community organisations to address service delivery issues in Region F should be implemented.
- 2.2. A second meeting of the task team was held on 22 September 2014 at which it was agreed that a technical task team should be established to address the details of the projects. Unfortunately, there have been no further meetings of the task Team or progress in this regard.
- 2.3. Subsequent to the above-mentioned meeting with the Executive Mayor, we established that a report had served before Council on 31 October 2013 regarding an update on the Southern Farms Project involving the City's approximately 1540 ha of land in the Klipriviersberg area. In accordance with the recommendations contained in the report, Joburg Property Company (JPC) published notices in August 2014 requesting proposals for a detailed and comprehensive environmental sensitivity analysis of the area and to provide a plan for the preservation and sustainability of the natural area. In addition, land for future development and the required infrastructure should also be identified. The adjudication of the proposals received is still to be finalised by JPC.
- 2.4. Despite the lengthy delays in finalising the adjudication of the proposals, we acknowledge and welcome this Council report and look forward to these initiatives being implemented. We confirm our willingness to participate actively in their realisation and the preparation of a suitable urban development framework for the area that will protect, promote and enhance the value of the biodiversity and environmental assets.



- 2.5. In particular, on a portion of the land being considered, we would wish to assist in realising the establishment of the Jacksons Drift KhoiSan Development Association proposals for a cultural village and agricultural project on a portion of the land which the community have been trying to access from the City for many years.

3. Previous Submissions: Recognition and Inclusion of Major Development Initiatives

- 3.1. We request that this and previous submissions to the GDS2040 and IDPs 21012/16, 2013/16 and 2014/16, which have been acknowledged and referenced for incorporation into City economic and spatial development policies (IDP 2012/16) are explicitly taken into account in the respective CBP projects and programs of the City.
- 3.2. Previous submissions we have made have also made numerous detailed comments and suggestions regarding the content of the IDP which we would request be included to add value to the spatial, economic, social and environmental transformational development and sustainability of the City.
- 3.3. We request the City to include explicit acknowledgment of the concepts and principles of the establishment of the Klipriviersberg Agritropolis based on Klipriviersberg Economic and Ecosystem Development Zone (KEEDZ) in the southern areas of Johannesburg.
- 3.4. The KEEDZ development initiative offers Gauteng City Region wide opportunities to address poverty, provide employment and address food priority requirements to many communities located in the southern areas of Johannesburg and Ekurhuleni and northern areas of Midvaal. This would be achieved through the establishment of extensive, sustainable and profitable urban agricultural activities integrated with tourism and their associated value chains.
- 3.5. Details of the various KEEDZ initiatives and projects have been provided in the attached Annexure A. In summary these initiatives and projects include:
- Klipriviersberg Agritropolis
 - Kliprivier Wetland Integrated Management Plan
 - Klipriviersberg Sustainable Education Centre (KlipSEC)
 - Tourism and hospitality industry development and marketing plan
 - Kliprivier Urban Biodiversity Corridor (KUBiC)
 - Establishment of City Improvement Districts
 - Establishment of Region F Interface Forum
 - Waste-to-energy and solar energy generation
 - Project Hloekisa for the rehabilitation and development of mining land

4. Urban Management: Improved Delivery & Stronger Compliance, Enforcement & Penalties

- 4.1. The southern areas of Johannesburg are experiencing extensive problems relating to illegal uses and dumping, illegal occupation and denigration of buildings and public open space areas, non-existent and poor maintenance, management and replacement of essential social and engineering infrastructure and services and an unacceptable breakdown in compliance and enforcement of bylaws by the authorities.
- 4.2. It is of critical importance that the City embarks on extensive measures to address the growing neglect and decline of the urban environment which is affecting the living, health and safety standards of residents and depreciating economic investment, development and growth.
- 4.3. SOJO has a Memorandum of Understanding with the various departments and Municipal Owned Entities (MOE) to address infrastructure and services issues. However, the fulfilment



of the services standards and service delivery has been declining and compounding the urban environment degradation.

- 4.4. We recognise and support the "Back to Basics" initiative and the foundation of service delivery in the "Final Push House". SOJO is available for establishing a partnership with the City in addressing the provision, management and maintenance of basic services and infrastructure.
- 4.5. With the widespread intensification and more frequent urban and traffic management problems we propose that the City further increases resources and infrastructure to strengthen enforcement and compliance implementation, this should be supported by radical and effective increases in penalties for infringement of bylaws and regulations.

5. Comments on the Draft 2015/16 IDP Review

- 5.1. It should be noted that these comments are referenced in terms of the pages and components of the Draft IDP document as made available for public review and comment.

| PAGES | IDP COMPONENT | COMMENT |
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| 25 | Corridors of Freedom | <ol style="list-style-type: none"> 1. We have recognised and supported the importance of the Turffontein Corridor of Freedom in addressing the future spatial, economic and social transformational development of the southern areas of Johannesburg. 2. SOJO has initiated the establishment and management of a network of 11 City Improvement District nodes and related corridors, many of which are located within the Turffontein Corridor of Freedom area, to concentrate, attract and retain economic investment and growth and promote integrated public transportation facilities and services. 3. We have initiated the design, development and management of a "biodiversity and transportation greenway" along 13km of the Kliprivier Drive. This includes designing, planting, managing and maintaining a biodiversity corridor with appropriate species of vegetation. Furthermore, also providing appropriate public and non-motorised transport services and facilities which should be recognised as contributing to infrastructure on the western boundary of the Turffontein Corridor of Freedom area. 4. iProp has an established track record for the rehabilitation and development of mine-impacted areas and is eager to participate in the planning and development of the Corridor of Freedom proposed for the mining corridor. 5. Through Project Hloekisa further rehabilitation and development of mine-impacted areas will be achieved to the benefit of the city and affected communities. 6. We request the City to give recognition and support to these above-mentioned initiatives and projects in fulfilling the objectives of the Corridors of Freedom flagship programme. |
| 26 | Green and Blue Economy | <ol style="list-style-type: none"> 7. iProp is currently finalising agreements for the implementation and development of a waste-to-energy generation project utilising waste feedstock sources from |



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| | | <p>the existing refuse disposal site at Robinson, the proposed Southern City Improvement Districts and future agricultural activities.</p> <ol style="list-style-type: none"> 8. iProp's project to generate energy from waste is an example of a private sector co-partner in the generation of energy for the City to supply local areas and to contribute to the city energy resources. 9. In addition, iProp is promoting alternative energy generation particularly the installation and use of solar energy on appropriate and suitable areas of land and infrastructure including roofs of commercial and industrial buildings. 10. iProp has initiated research and investigations into the opportunities of generating power from gravity utilising mine infrastructure. 11. KlipSA's basic purpose is to promote social and economic development that will protect, promote and enhance the value of the natural assets and biodiversity of the Klipriviersberg region. 12. The proposed Klipriviersberg Agritropolis will contribute greatly to the fulfilment of addressing the objectives relating to the provision of green jobs, the development of the green economy sector, sustainability and natural resource management. 13. In addition, KlipSA is promoting the use of the standards and requirements of the Green Building Council of South Africa in new developments and encouraging developers to address energy, waste and water management in existing and new developments. 14. SOJO and KlipSA have initiatives and projects that promote waste, energy and water management including separation, reduction, reuse and recycling by businesses and residents. 15. We request the City to give recognition and support to these above-mentioned initiatives and projects in fulfilling the objectives of the Green and Blue Economy flagship programme. |
| 38 | "Much of the inequalities are inter-regional, with Region F and Region A lagging behind" | <ol style="list-style-type: none"> 16. It is suggested that the identified inequalities for Region F can be addressed by the City recognising KEEDZ and supporting the establishment and growth of the Klipriviersberg Agritropolis and the associated agricultural, logistics and commercial packaging and delivery initiatives. 17. Initial estimates indicate that approximately 1500 ha of land owned by the city in the Southern Farms area could generate approximately 30,000 direct and indirect jobs and provide sustainable and profitable micro-agricultural units for 150 families to address food security and unemployment. 18. Initiatives and projects to grow and develop the tourism sector would also add to providing jobs close to where the majority of the poor and unemployed are living in the South of the city. |



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| 47-55 | Spatial Development Framework (SDF) | <p>19. We contend that the various projects and initiatives that we are proposing the City support will address the principles and fulfil a number of the outcomes desired by the transitional spatial, economic and social agenda of the Spatial Development Framework.</p> <p>20. In this regard, we confirm our participation the current review of the City's SDF and the promotion of our projects and initiatives for inclusion in the revised SDF.</p> <p>21. We again reinforce the purpose of KlipSA is to encourage appropriate social and economic development which will protect, promote and enhance the natural biodiversity and assets of the Klipriviersberg region.</p> <p>22. We make ourselves available for participation and involvement in the SDF working groups to build collaborative partnerships for efficient and effective delivery of the desired outcomes.</p> |
| 65 | <p>OUTCOME 1: IMPROVED QUALITY OF LIFE AND DEVELOPMENT-DRIVEN RESILIENCE FOR ALL</p> <ul style="list-style-type: none"> • OUTPUT 1: Reduce poverty and dependency • OUTPUT 2: Food security that is both improved and safeguarded (PRIORITY) | <p>23. The desired Outcome and associated Outputs regarding poverty and food security would be a key driver for the establishment of KEEDZ and the proposed Klipriviersberg Agritropolis.</p> <p>24. The detailed investigations initiated by JPC should form the basis for identifying suitable areas for agricultural and related development and infrastructure in the Southern Farms area.</p> <p>25. In addition, the establishment and development of intensive profitable and sustainable urban agriculture in the area should align with the City's Food Resilience Framework and contribute towards the realisation of many of the deliverables identified.</p> <p>26. Furthermore the integration of the tourism sector into the agricultural economic value chain will bring further opportunities for addressing poverty and unemployment – particularly for the poor communities located in the southern areas of the City.</p> |
| 68-69 | <p>OUTCOME 2: PROVIDE A RESILIENT, LIVEABLE, SUSTAINABLE URBAN ENVIRONMENT – UNDERPINNED BY INFRASTRUCTURE SUPPORTIVE OF A LOW-CARBON ECONOMY</p> <ul style="list-style-type: none"> • OUTPUT 1: Sustainable and integrated delivery of water, sanitation, energy and waste | <p>27. SOJO has initiated waste related initiatives with the City to address waste management and recycling and will continue to pursue these initiatives.</p> <p>28. iProp's initiative to generate energy from waste at the Robinson landfill site is advanced and will contribute to alternative energy generation and the management and reduction of waste disposal.</p> <p>29. Further investigations into the establishment of alternative energy generation opportunities through solar, wind and water technology is also being investigated by iProp in industrial and commercial township developments and mine impacted areas.</p> <p>30. KlipSA's Sustainable Development Team is proactively engaging with investors and developers in the Klipriviersberg region. The purpose of this is to endeavour to promote the targets for the outcomes and deliverables regarding waste, water, sanitation and energy management and reduction.</p> <p>31. Information sharing through SOJO and KlipSA programs</p> |



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| | | <p>and projects such as the Green Business Platform and Sustainable Urban Living presentations and talks will improve the understanding of business and residential communities and stimulate behavioural change and awareness regarding waste, water, sanitation and energy management.</p> <p>32. KlipSA notes with great concern the high and unacceptable levels of pollution of the Klip River as a result of the lack of management and maintenance of the wastewater treatment works and sewage infrastructure in the catchment area.</p> |
| 70 | <ul style="list-style-type: none"> OUTPUT 2: Eco-mobility | <p>33. The 13km long Klipriviersberg Biodiversity Corridor (KUBiC) project initiated by SOJO, KlipSA and their partners incorporates proposals for improved integrated public transportation and non-motorised transport services, facilities and infrastructure along the western boundary of the Turffontein Corridor of Freedom.</p> <p>34. This is to link economic and residential nodes and promote urban restructuring through densification and upgrading of associated neighbouring urban areas.</p> <p>35. Where appropriate it is the intention to incorporate the Complete Streets and Greenways initiatives of the City.</p> <p>36. The Klipriviersberg region has many facilities and areas for walking, cycling and other recreational activities, which are a basis for promoting tourism and associated economic growth and development.</p> |
| 70 | <ul style="list-style-type: none"> OUTPUT 3: Sustainable Human Settlements (SPATIAL and HOUSING) | <p>37. The Turffontein Strategic Framework Area should also be considered as an urgent deliverable in view of the need to address the social, economic and environmental degradation which is expanding rapidly in the area.</p> <p>38. It is important that the City provides for investment into the physical environment and infrastructure and upgrading of the area.</p> <p>39. The opportunity to provide affordable housing areas, increased densities of development and the upgrading and regeneration of these existing brownfield areas should be realised as a matter of urgency.</p> <p>40. In addition, the preservation of existing open space and green areas, such as Moffat Park, should be carefully guarded to facilitate open space for increased densities in existing urban areas where upgrading and densification is being actively pursued.</p> |
| 70 | <ul style="list-style-type: none"> OUTPUT 4: Climate change resilience and environmental protection | <p>41. This should be a priority output for the Klipriviersberg region with the environmental and biodiversity value and opportunities considered as the driver of the spatial, economic and social development agenda as required in terms of the GDS2040.</p> <p>42. The initiatives, projects and programmes of KlipSA and SOJO are founded on the principle of protecting, promoting and enhancing the value of the biodiversity and environmental assets of the region.</p> <p>43. KlipSA would request recognition as a key stakeholder in</p> |



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| | | <p>this regard, particularly in any City initiatives in the region.</p> <p>44. iProp welcomes the recognition of the establishment of a network for Independent Renewable Energy Producers and would wish to be recognised and participate in the network.</p> |
| 71 | <p>OUTCOME 3: AN INCLUSIVE, JOB-INTENSIVE, RESILIENT AND COMPETITIVE ECONOMY THAT HARNESSSES THE POTENTIAL OF CITIZENS</p> <ul style="list-style-type: none"> • OUTPUT 1: Job intensive economic growth • OUTPUT 2: Promotion and support to small business (PRIORITY) • OUTPUT 3: Increased competitiveness of the economy • OUTPUT 4: A smart city of Johannesburg, that is able to deliver quality services (PRIORITY) | <p>45. SOJO supports the City in realising the importance of an active tourism market that is generating employment opportunities in the southern areas of Johannesburg.</p> <p>46. SOJO is concerned that the City has reduced the importance of tourism in its institutional structure and suggests that the outcome and deliverable should be the re-establishment of a tourism agency or department.</p> <p>47. Furthermore, it is recommended that tourism is recognised as a key economic sector in the City and a tourism strategy should be prepared with all major stakeholders.</p> <p>48. A deliverable for realising increased job opportunities and reduced unemployment should focus on the City improving its competitiveness in relation to the time and costs associated with development of industrial and commercial areas.</p> <p>49. The current City processes, procedures and costs inhibit efficient and effective establishment of township's and development to the extent that investors have chosen not to invest in the City in preference for adjacent municipalities.</p> <p>50. The establishment of the Region F Interface Forum between the City and business and community sectors outside the inner city should be included as a deliverable to improve the delivery of services and infrastructure to attract and retain business development and investment in the southern areas.</p> <p>51. The Klipriviersberg Agritropolis has significant potential for labour intensive employment with vertical integration of beneficiation and distribution of produce significantly advantaged by the near proximity to South Africa's largest fresh produce market. It will also offer significant carbon advantage due to reduced tonnes per kilometre for distribution of produce to market.</p> <p>52. The promotion of small business requires a major review of the bureaucracy and delays relating to small business establishment and operation.</p> <p>53. In addition, the use of smart technology to support entrepreneurial, social and technological growth and development of small businesses is essential.</p> |
| | <p>OUTCOME 4: A HIGH-PERFORMING METROPOLITAN GOVERNMENT THAT PROACTIVELY CONTRIBUTES TO AND BUILDS A SUSTAINABLE, SOCIALLY INCLUSIVE, LOCALLY INTEGRATED</p> | <p>54. Although the City promotes active and effective citizen participation the processes and procedures employed are inadequate and ineffective and do not enable meaningful participation and engagement.</p> <p>55. Current processes and procedures are meaningless and the public participation and engagement can often be considered as farcical and a "tick box" process.</p> <p>56. The processes and procedures for public participation need to be carefully reviewed to ensure meaningful</p> |



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| | <p>AND GLOBALLY COMPETITIVE GAUTENG CITY REGION (GCR)</p> <ul style="list-style-type: none"> • OUTPUT 1: An active and effective citizen focused GCR • OUTPUT 2: A responsive, accountable, efficient and productive metropolitan government • OUTPUT 3: A Financially and administratively sustainable and resilient city • OUTPUT 4: Meaningful citizen participation and empowerment | <p>participation and interaction with stakeholders.</p> <p>57. This could include the establishment of specialist and focus groups involving known contributors and participants as well as specific sectors of business and community. The current SDF review is a good example of such an initiative and process of meaningful participation.</p> <p>58. Furthermore, improved planning, organisation and advertising of public events and participation is required. This should include the establishment, management and use of stakeholder databases and social media, to provide adequate information and notice regarding processes of engagement and expansion of the contributor base.</p> <p>59. While Community Based Planning which provides for general public and community participation is supported, inputs and suggestions made at the meetings should be fully recorded and captured.</p> <p>60. There has been a lack of opportunity to contribute at the outset of the review process of the IDP as the Community Conversations have only been held once the politicians and officials have been through an extensive and intensive process to prepare a draft IDP and budgets.</p> <p>61. In addition, multiple requests for a specific opportunity to present proactive initiatives, projects and programs for consideration should at least be acknowledged by the professional team preparing the IDP review.</p> <p>62. Our proposal for the establishment of regional or sub-regional development partnerships should be seriously considered to improve the realisation of an active and effective citizenry.</p> <p>63. We make ourselves available to be involved and contribute to meaningful processes of public participation at all times.</p> |
| 82 | Figure 3.2: Governance Model | <p>64. As part of the recent Institutional Review, Joburg Tourism Company was capsized into Group Communications. We understand that this decision has been reviewed and reconsidered.</p> <p>65. However the organogram still indicates Tourism under Group Communication. This requires clarification.</p> |
| 84 | Community Participation Mechanisms | <p>66. The City is pursuing and promoting active citizenry and partnerships recognising the importance of the collaboration and sharing of resources.</p> <p>67. In this regard it is suggested that part of the institutional framework, that the City explicitly recognises and includes structures such as the Johannesburg Business Forum and its associated subcommittees.</p> <p>68. Other similar structures interacting with business, labour and community structures and organisations should also be given recognition and incorporated as part of the institutional framework, either generally or with a particular focus, purpose or project to address.</p> <p>69. Formal recognition and promotion of such structures will add credibility and legitimacy to the internal and external stakeholders' and participants' participation and</p> |



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| | | involvement in the economic, social and environmental development of the City. |
| 85 | Ward Cluster Community Conversations | <p>70. We understand that the so-called "Volume 2" regarding the public participation process for the 2014/16 IDP review has still not been approved by the Council although the IDP document states that the "2014 consolidated outreach report ... will be tabled at Council in June 2014". (2014/15 IDP Review, page 126)</p> <p>71. The comments regarding community engagement through cluster community conversations are disingenuous in that these conversations have only been held during April 2015 after the drafting of the IDP and the preparation of budgets before approval for implementation from 1 July 2015.</p> <p>72. Community Based Planning processes for feedback and obtaining input were scheduled to be held during July to October 2014. No such conversations were held.</p> <p>73. Despite many offers and requests that were made to meet with the GSPCR team regarding the KlipSA/SOJO projects and initiatives, no opportunity to meet with the team has been secured.</p> <p>74. The GSPCR team were also requested to meet with the Johannesburg Business Forum plenary session on several occasions and they have refused to address these important stakeholders and contributors to the city economy to obtain their issues and ideas.</p> <p>75. It is suggested that the outline of the issues raised by communities during the Ward cluster conversations contained in Table 3.1 is totally inadequate and not a true reflection of the many issues that were raised. Certainly most of the issues and proactive and developmental proposals that we raised in the previous review process have not been included.</p> |
| 86 | Regional Stakeholder Summits | <p>76. Regional Stakeholder Summits have been held during this 2015/16 IDP review process as is reported.</p> <p>77. The list of issues to which the City has responded is insincere and provides no measurable or meaningful levels of response and achievement.</p> |
| 87 | Partnerships | 78. iProp, SOJO and KlipSA make themselves available for establishing partnerships with the City to deliver on the various above-mentioned projects and initiatives in support of a sustainable and environmentally sensitive transformational spatial, social and economic agenda. |
| 109 | Table 3.3: Financial Ratios | <p>79. In view of the many issues relating to the maintenance management and repair of social and engineering infrastructure in the city, we question the adequacy of the 8% of property, plant and equipment recommended by the National Treasury to address the apparent massive maintenance backlog.</p> <p>80. It is of greater concern that the budget for the next three years falls short of the 8% benchmark despite the</p> |



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| | | acknowledged increase in the value of the property, plant and equipment. |
| 118 | Figure 3.8: Value of capital projects in the capital investment priority areas for 2015/16 | 81. We note that the mining land Corridor of Freedom has not been allocated any budget for the next three years. 82. In addition, the above-mentioned mining land Corridor of Freedom is not depicted on any plans showing the distribution of capital projects and priority areas. |
| 134 | City powers allocation of R52,5million for replacement and refurbishment of bulk infrastructure | 83. While we support the replacement and refurbishment of bulk infrastructure we note that this is largely to cater for the South Hills residential development in Moffat Park. 84. We understand that there has been no provision for alternative energy sources such as gas reticulation in the new housing development which would enable allocation of electrical supply to other developments in the area such as in City Deep. 85. The use of alternative energies should be obligatory and an imperative for all new developments by the City. |
| 136-137 | Joburg Water Capital Projects | 86. Based on ongoing water monitoring tests and results of the Klip River we would request the City to recognise the Waste Water Treatment Works and infrastructure in the southern areas of Johannesburg to be a critical issue requiring urgent attention. 87. The levels of pollution particularly of E.-coli are excessive, dangerous to the health of communities and totally unacceptable and should be of great concern to the City considering its claims for environmental management and sensitivity. |
| 153 | Elevation of Basic Service Delivery - Going Back to Basics | 88. While the basic services for social and engineering have been listed based on the schedules of the Constitution, we would suggest that the City needs to address customer service, the processing of documentation particularly relating to development applications, billing and rates clearance services. 89. We would suggest that minimum service standards for customer service and the above-mentioned administrative processes and procedures should also be set and incorporated into the Back to Basics programme of this IDP Review. 90. Related to this, the levels of corruption that are prevalent in the City and its administrative processes and procedures is of serious concern and needs to be addressed as a matter of urgency. 91. Creating an enabling environment for business to do its business, invest and remain in the city supporting job creation and economic growth and development has to be a high priority for inclusion in the Back to Basics programme. |
| 116 | Priority Implementation Plans | 92. To avoid repetition and duplication of what has been presented already above, we would request the City through this IDP Review, to recognise the opportunities |



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| | | <p>that the various iProp, SOJO and KlipSA initiatives and projects have in assisting the City to effectively address the identified needs and priorities.</p> <p>93. We make ourselves available for establishing collaborative partnerships with the City to plan and deliver on the various initiatives and projects.</p> <p>94. We recognise that, despite our earlier submissions and attempts for participation in the review process, that the preparation of this 2015/16 IDP review and budgets has largely been completed.</p> <p>95. However, wherever possible and appropriate we trust that the City will endeavour to incorporate our initiatives and projects in their implementation programmes and budgets of the Priority Implementation Plans (PIP).</p> |

We trust that the above contribution will be of value to the City and the preparation of 2015/16 Review of the Integrated Development Plan.

Please contact us should you require any further information or clarification regarding any of the points made in this submission. We also confirm our availability to meet with any representative of the City to discuss our projects and initiatives with a view to realising their implementation and delivery in a collaborative partnership.

Yours sincerely

ANDREW CW BARKER



ANNEXURE A

SUBMISSION TO JOHANNESBURG: INTEGRATED & COMMUNITY BASED PLANNING

SOJO BUSINESS & TOURISM AND KLIPSA INITIATIVES AND PROJECTS

KLIPRIVIERSBERG ECONOMIC AND ECOSYSTEM DEVELOPMENT ZONE (KEEDZ)

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Set out below are the main initiatives and projects being promoted by SOJO Business and Tourism and KlipSA (Klipriviersberg Sustainability Association) to address sustainable economic and social development in the southern areas of Johannesburg which will protect promote and enhance the value of the biodiversity and natural assets.

The Klipriviersberg Economic and Ecosystem Development Zone (KEEDZ) is a developmental approach and philosophy to promote appropriate social and economic development in the southern areas of Johannesburg which will protect, promote and enhance the value of the biodiversity and natural assets of the region. It has a number of associated and integrated initiatives and projects which have been introduced and promoted to the Johannesburg City Council through various submissions to the Growth and Development Strategy 2040 (2011) and Integrated Development Plan Reviews (2012, 2013, 2014 and now 2015).

In addition, a number of presentations and meetings have been held to share information about these initiatives and projects. This has included the Executive Mayor (November 2013) and various Departments and MOEs. The Executive Mayor has also established a Task Team under the chairmanship of MMC Roslynn Greeff to ensure the implementation of the various initiatives and projects.

1 OVERVIEW OF KEEDZ PROJECTS AND INITIATIVES

KEEDZ is an innovative and integrated suite of initiatives that form a development approach and philosophy for the southern areas of Johannesburg where investment and development will be led by the sustainability of the biodiversity assets and the protection, promotion and enhancement of their value.

The basis of this development approach is founded in the establishment of the Klipriviersberg Agritropolis. This will be an urban agricultural hub over a large area where the activities are based on natural, high yielding, productive and sustainable agricultural practices. This is to stimulate a primary economy and the associated value chain to promote sustainable growth and development in this area of the Gauteng City Region – incorporating the southern parts of Johannesburg and Ekurhuleni and northern parts of Midvaal. This will be overlaid with the integration of tourism and the associated opportunities for the development of the hospitality industry including agritourism and ecotourism with their associated economic value chains.

The primary aim of this proactive and developmental approach is to address the extremely high levels of food insecurity, unemployment and poverty found in the communities in the southern areas of Johannesburg. This will be achieved by bringing economic growth and development with associated job opportunities to the south of Johannesburg in close proximity to the areas of poverty and unemployment which are found in Soweto and Orange Farm to the west and Thokoza and Katlehong to the east.

Secondary commercial and industrial development associated with these primary industries can then be concentrated in the development corridors of the N1 and Golden Highway to the west and R59 and N3 to the east, also in close proximity to the above-mentioned areas of unemployment and poverty.



A key consideration and driver of this approach is the recognition of the value of the biodiversity in the Klipriviersberg region (including the Klipriviersberg Nature Reserve), Klipriver Valley and associated wetland and grassland areas in leading future development in the area. The fundamental premise is to use these natural resources as a basis for sustainable social and economic development which will protect promote and enhance the value of the biodiversity and natural assets.

2 PROJECTS AND INITIATIVES

The projects and initiatives which have been conceptualised, designed, developed and implemented by SOJO and KlipSA include the following:

Key projects and initiatives

The following projects and initiatives have been conceptualised and require further collaboration with stakeholders from the Johannesburg Council, business sector, developers and investors and community members for securing of resources for further design, development and implementation.

- Klipriviersberg Agritropolis:
 - Establish areas of profitable and sustainable urban agriculture projects on Council owned and private land involving local community farming primarily to address food security and to provide jobs close to communities where these problems prevail but also linked to commercial agricultural operations and value chains to supply local and international markets;
 - Promote and support the planning and development of industries and services and to invest in infrastructure to attract labour oriented industrial and commercial development servicing the agricultural and tourism activities;
 - Design and provide the required land and infrastructure to improve the efficiency and effectiveness of the City Deep Freight Logistics Hub and the Joburg Fresh Produce Market.
- Klipriver Wetland Integrated Management Plan:
 - Prepare an integrated management plan for the Klipriver wetlands to improve the quality and quantity of water in the river and stimulate related economic and social development from the wetland goods and services.
- Klipriviersberg Sustainable Education Centre (KlipSEC):
 - Design and development of a world class education, tourism and community services facility which will include:
 - an environmental educational centre to provide educational resources, services and facilities for local communities, school children and university students;
 - a tourism hub as an important component of the N12 Treasure Route providing tourism information and related services;
 - a multi-cultural and multi-generational community resource centre and hub for various sustainable community and social upliftment projects and initiatives;
 - a multipurpose sports and recreational centre.
 - The recycling and upgrading of the existing Klipriviersberg Recreation Centre and surrounding areas have been identified as a possible location for the establishment and development of this facility.
- Tourism and hospitality industry development and marketing plan
 - The preparation of a development and marketing plan to integrate tourism and hospitality sector into the primary agricultural economic value chain and promote the growth and development of the tourism and hospitality industry in the region.



Related projects and initiatives

The following projects and initiatives are already being implemented in collaboration with relevant stakeholders and partners from the Joburg Council, business sector, investors and developers and representatives from the community.

- Kliprivier Urban Biodiversity Corridor (KUBiC)
 - Design, development and management of a “biodiversity and transportation greenway” along 13 km of the Kliprivier Drive by designing, planting, managing and maintaining a biodiversity corridor of appropriate species of vegetation and providing appropriate public and non-motorised transport services and facilities;
- City Improvement Districts
 - Establish and manage a network of eleven City Improvement District nodes and corridors for concentrating and attracting economic investment and growth and promotion of integrated public transportation services and facilities;
- Region F Interface Forum
 - Establish a forum of municipal, community, and business stakeholders to ensure focused and efficient delivery of services and facilities and to identify strategic priorities and initiatives;
- Energy Generation
 - Design and implement a major waste to energy generating project utilising waste feedstock sources from the existing refuse disposal site at Robinson, the CIDs and agricultural activities to supply energy to local areas and contribute to city energy resources;
 - Promote the installation and use of solar energy on appropriate and suitable areas of land and infrastructure including roofs of commercial and industrial buildings;
- Project Hloekisa
 - The ongoing and long term reclamation and development of the centrally located corridor of mine impacted areas to provide economic and social opportunities close to where people are living and to address environmental issues;
 - This corridor is of critical importance to the future spatial and economic growth and development of the city and has been identified by the City as a "Corridor of Freedom"
- Green Business Platform
 - Manage and provide monthly presentations and workshops to introduce and develop sustainable business practices for local business communities to improve their efficiency, effectiveness and profitability;
- Sustainable Urban Living
 - Manage and provide regular presentations and workshops to introduce sustainable living style to local residential communities to improve their quality of life and living spaces;
- Sustainable Development Team
 - Provide professional guidance and support to investors and developers in the area to ensure the use of sustainable design, construction and management of appropriate developments using green building and development practices and techniques;



3 POLICY AND STRATEGIC EXPECTATIONS

Acceptance and recognition by the City of the developmental approach, philosophy and associated initiatives and projects of KEEDZ by inclusion in relevant environmental, spatial, economic and social development policies, strategic priorities, developmental frameworks and programs and budgets.

Of particular relevance would be recognition and incorporation where appropriate into the following:

- City of Johannesburg Integrated Development Plan and Annual Reviews and recognition in associated priorities, programs, projects and budgets;
- City of Johannesburg Spatial Development Framework and Regional Spatial Development Frameworks for the affected areas;
- Klipriviersberg Urban Development Framework - it is suggested that this policy document should be reviewed in the light of the KEEDZ initiative;
- City of Johannesburg Food Resilience Policy;
- City of Johannesburg Bio-Regional Diversity Plan and associated biodiversity and conservation management programs, priorities and policies;
- City of Johannesburg Economic Development Framework and Regional Economic Development Frameworks for the affected areas;
- Turffontein Strategic Area Framework;
- East West Development Corridor Urban Development Framework and the review of this framework as a Corridor of Freedom

4 PROJECT AND IMPLEMENTATION EXPECTATIONS

Collaboration and support from the relevant City entities for inclusion and delivery of the SOJO and KlipSA initiatives and projects in the City's programs, projects and budgets where appropriate including the following:

- The establishment of the Klipriviersberg Agritropolis as an important environmental, social and economic initiative for the Gauteng City Region affecting the southern areas of Johannesburg and Ekurhuleni and northern areas of Midvaal;
- The coordination and establishment of profitable and sustainable agricultural projects on land owned by the City and private land owners in the southern areas of Johannesburg with a focus on addressing food security and unemployment;
- The establishment of a cultural centre and village for the Jacksons Drift Khoisan Development Association on Council owned land in the Eikenhof area as part of an agricultural and tourism node;
- The development of the City Deep Logistics Hub as a primary economic node with efficient and effective infrastructure and linkages for the movement of freight by road, rail and air.
- The establishment and development of the Klipriviersberg Sustainable Education Centre (KlipSEC) in the vicinity of and including the existing Klipriviersberg Recreation Centre and Entrance Precinct and southern areas of the Klipriviersberg Nature Reserve;
- The establishment of a regional hospitality and tourism hub in the Klipriviersberg region as an important node in the N12 Treasure Route initiative;
- The preparation and implementation of an hospitality and tourism development and marketing strategy for the southern areas of Johannesburg;
- The preparation and implementation of an integrated management plan for the Kliprivier wetland along the southern boundary of the City;



- The establishment and management of KUBiC (Kliprivier Urban Biodiversity Corridor) as a biodiversity corridor with integrated public and non-motorised transportation facilities and recognition as a supporting component of the Turffontein Strategic Area Framework and Corridor of Freedom;
- The establishment and management of City Improvement Districts at business, commercial and tourism nodes in the southern areas of Johannesburg;
- The establishment and development of associated business, commercial and industrial areas in the southern areas of Johannesburg to support economic growth and development related to the agricultural and tourism economic sectors;
- The establishment of the Regional Interface between the City and the business and community stakeholders and organisations for the areas of Region F outside the inner city to address service delivery issues and to promote and coordinate developmental priorities and projects;
- The establishment of an alternative energy generation plant using waste material and waste management projects in the southern areas of Johannesburg;
- A review of the national, provincial and local transportation and road network priorities in the southern areas of Johannesburg taking into consideration the new developmental focus and biodiversity and conservation priorities and sensitivities.

5 INSTITUTIONAL CONSIDERATIONS

It is important that KEEDZ is recognised and acknowledged as an initiative which is driven by business and community organisations in close collaboration with the City of Johannesburg with a view to adding value to the City's assets to benefit all communities in the southern areas of Johannesburg.

It is driven by a particular focus on protecting, promoting and enhancing the value of the natural assets of the area through appropriate social and economic development with a priority of addressing poverty, food security and unemployment.

The nature and structure of the institutional arrangements to ensure commitment and continuity needs to be carefully considered to ensure active and meaningful participation and engagement with relevant stakeholders from the business, community and government sectors in the various initiatives and projects that have been identified.

If the KEEDZ initiative is recognised as being important to the City and a contributor to the fulfilment and delivery of its strategic intent and targets, then the commitment, participation and active support from senior politicians and officials to assist with coordination, collaboration and delivery should be carefully considered and incorporated into suitable institutional structures with appropriate resources and budgetary allocations being prioritised and committed.

6 FURTHER INFORMATION

Further information or clarification of these initiatives and projects can be obtained from:
KlipSA

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SOJO Business & Tourism

Chairman: Richard Bennet - 082 455 9373 - richardb@iprop.co.za

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